

ANNUAL REPORT

COORDINATION

NEW STRATEGY

INFRASTRUCTURE

LICENCE USER FOCUS

KNOWLEDGE SHARING

2011

DEff

Denmark's Electronic
Research Library

**Denmark's Electronic Research Library
Annual Report 2011**

Published 2012 by
Danish Agency for Culture
H.C. Andersens Boulevard 2
DK-1553 Copenhagen V
Denmark

Tel. +45 33 73 33 73
deff@kulturstyrelsen.dk
www.deff.dk

Layout: Stæhr Grafisk
Print: C.S. Grafisk
Copies: 400

Translation: Avanti Gruppen

Photo: Tobias Toyberg

ISBN: 978-87-92681-39-3
ISBN electronic: 978-87-92681-40-9

The publication can be downloaded at
www.deff.dk and
www.kulturstyrelsen.dk

CONTENTS

- 5: Preface
- 6: Introduction
- 7: DEFF's work
- 8: Activities in DEFF 2011
- 10: Strategy and initiatives 2012

Programme groups and Licence groups

- 12: Programme group A: Increased access through an optimal infrastructure
- 14: Programme group B: Competencies and services supporting teaching and learning
- 16: Programme group C: Competencies and services supporting research and development
- 18: Programme group D: Competencies and services supporting innovation and promotion of trade
- 20: Licence Group for Educational Libraries (LUB)
- 22: Licence Group for Universities and Research Libraries (LUF)

- 24: Knowledge Exchange
- 26: Financial statement 2011
- 28: Organisation
- 30: Programme groups
- 32: Licence groups
- 34: Staff members

PREFACE

2011 was a busy year at Denmark's Electronic Research Library (DEFF), where many new activities were launched and new programme groups were established. At the same time, 2011 was a sort of transitional year – the organisational setup was in place for the implementation of DEFF's new strategy, but parliamentary elections in the autumn postponed the event.

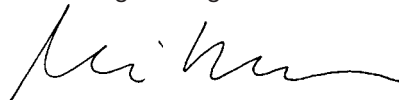
On behalf of the Steering Committee, I would like to thank the former programme groups and their chairmen in particular for the great effort they have put into their work for DEFF. The programme groups were given six months more to do their work than originally intended, and your efforts have contributed greatly to maintaining the good collaboration between the DEFF libraries. The same applies to the licence groups. All have planted seeds that have sprouted and resulted in a profusion of good projects. Thank you for your significant contribution.

The new programme groups began work in the middle of 2011. They are organised on the basis of four overall target areas with the objective of raising the profile of and implementing DEFF's new strategy, which was launched on 8 March 2012.

The work with the new strategy has already started, and we look forward to the tasks ahead with great expectations. Following the parliamentary elections in September, a new government took office, which focuses, as did the former government, on growth and innovation as prerequisites for a competitive and more productive Denmark. This is the exact agenda we aim to set for DEFF with the new strategy.

As a natural offshoot from DEFF's new strategy, steps were taken in 2011 towards the introduction of a commercial business through the employment of a sales consultant. One of the purposes of this activity is to receive payment for services to institutions and enterprises that are outside DEFF's three ministerial fields of responsibility. This should also secure resources for central activities that form part of the new strategy.

Hoping that you will find this Annual Report interesting reading.



Mai Buch
Chairman, DEFF Steering Committee

INTRODUCTION

Denmark's Electronic Research Library (DEFF) is an interministerial collaboration organisation for Danish specialist, research, educational and academic libraries. DEFF is co-funded by the Ministry of Culture, the Ministry of Science, Innovation and Higher Education (the Ministry of Science) and the Ministry of Children and Education (the Ministry of Education).

DEFF's overall management is handled by the Coordination Committee consisting of representatives from these three Ministries.

The Committee holds the overall decision-making authority within DEFF. The strategic direction and support for projects are decided by the DEFF Steering Committee, which consists of representatives appointed by each owner ministry as well as an external chairman. The DEFF Secretariat coordinates day-to-day work and serves the Coordination Committee, the Steering Committee and the four programme groups. DEFF Licences negotiates and administers work related to the central consortium licences.

COORDINATION

DEFF's WORK

Denmark's Electronic Research Library (DEFF) works to ensure that researchers, teachers and students at educational institutions and universities have access to relevant information through user-friendly systems and top quality guidance.

DEFF contributes to an optimum utilisation of research-based information resources and to collaboration between the library partners, joint development projects and the establishment of a technical infrastructure.

DEFF has three general objectives:

- End users' use of electronic resources, both qualitatively and quantitatively, is to be improved.

- Collaboration between the specialist, research and academic libraries is to be strengthened and is to include new partners.
- Results are to be documented, disseminated and communicated to the public.

The DEFF collaboration includes joint development in the cases where collaboration yields greater profits than the sum total of local initiatives. This ensures a better combined use of the libraries' resources. With the launch of DEFF's new strategy in 2012, the target group for the DEFF libraries' services will be extended further. This includes both public and private enterprises, especially the small and medium-sized (SMEs), and university graduates.

ACCESS TO INFORMATION

ACTIVITIES IN DEFF 2011

The DEFF Secretariat

As mentioned in the Preface of this publication, 2011 was a sort of transitional year. Partly, because the new strategy was completed and approved by the Steering Committee, and partly because the existing programme groups which were set up in 2007, were replaced by new groups during the summer of 2011.

While the former groups focused on reporting, the new groups focused on elaborating new action plans and finding their feet. Providing service for these new groups therefore became a significant focus area for the DEFF Secretariat. The project work was challenged further by the fact that the Ministry of Finance imposed certain restrictions on the use of funds. This meant that project grants were suspended for a prolonged part of the year, as the Steering Committee was not allowed to grant funding.

In recent years, an important target area for DEFF has been service to the Open Access Committee. At the beginning of 2011, the Committee submitted the final report with recommendations for the implementation of an official Danish policy in this field. Subsequently, the work was at a bit of a standstill for a while, although a number of initiatives have since been taken. The Secretariat is

continuing its work in the form of support for the Danish Open Access Network (DOAN), and participation in the Knowledge Exchange framework is also active. Work in the latter includes the completion of a catalogue with *Open Access success stories* (www.oastories.org).

DEFF Licences

Negotiations about renewals for 2012 were given a lot of attention, as the budgets for Danish institutions were reduced or only increased very slightly. A reference group was therefore set up early in the year consisting of people with a mandate from the individual universities so that feedback on prices for 2012 could be given quickly. The group's work and feedback gave DEFF a valuable mandate in relation to the publishers, because institution specific feedback was available. The group has evaluated the course at the beginning of 2012, and the experience gained will be used in future renewal procedures. Licence agreements for the Danish consortium this year amounted to DKK 157 million, an increase of approx. DKK 10 million.

DEFF Licences has also contributed to and participated in the work of the Licence Group for Educational Libraries (LUB) and the Licence Group for Universities and Research Libraries (LUF). Further details about this can be found later in this report.



ACTIONS

- In collaboration with the Steering Committee, we launch the new strategy for DEFF
- We continue to support strategic measures within the Open Access area
- In collaboration with the Steering Committee, we will be proactive in relation to new user groups, seeking out new partnerships with a view to procuring funds to expand DEFF's services
- We will facilitate the new programme groups' work to realise the content of the new action plans
- We are launching a new help desk system
- We support the development of a commercial business
- We participate in the clarification of the future Electronic Resource Management System (ERMS)
- We participate in a document delivery project
- We streamline the renewal process.

LINKS

DEFF Licences:

www.deff.dk/licenser/om-licenser

The Open Access Committee:

www.deff.dk/projekter-og-tilskud/aktuelle-indsatsomraader/open-access/open-access-udvalget

Knowledge Exchange:

www.knowledge-exchange.info

DEFF's strategy:

www.deff.dk/om-deff/formaal-og-strategi

STRATEGY AND INITIATIVES 2012

One special task in 2012 is the launch and implementation of DEFF's strategy for 2012-2016, *Libraries as catalysts for the development of Denmark as an innovative society*.

New strategy – new ambitions

This is an ambitious strategy, which aims higher and wider than ever before in DEFF's history. By focusing on including library services as a significant contributor to making Denmark competitive and to increasing innovation and productivity, the DEFF Steering Committee has set a high target. For years, the specialist, research, educational and academic libraries have ensured researchers access to new research-based knowledge, thus contributing to creating a firm foundation for Danish research. A similar effect in the business community would seem an obvious possibility.

DEFF's target groups and services have developed and spread like circles on water since their establishment in 1998. For instance, access to the DEFF libraries' digital offers has been created for poten-

NEW STRATEGY



tially 65 % of the future labour force. The Secretariat will continue to focus on the traditional core services such as service to researchers, teachers and students at the institutions. However, the roll-out of the strategy will undoubtedly require an extraordinary effort. Not least on the part of DEFF's Steering Committee, which will be given an important role in the dialogue with new stakeholders, which include the promotion of trade and service system, small and medium-sized enterprises and, not least, potential financial contributors.

In continuation of the strategy work, it will be a positive challenge to get the new programme groups off to a good start and to see them consolidate their work. Their action plans have been approved by the Steering Committee, and good project activity is expected in 2012.

Licences and commercial business

In the licence area, a consultant will be hired in 2012 to man a new field of activity: Commercial business. Initially, the consultant will handle work for the institutions for which DEFF provides service, and which are not a part of DEFF's three ministerial fields of responsibility. A positive synergy effect and an increased service level are expected as a result of this initiative to the joint benefit of the consortium participants.

NEW PROGRAMME GROUPS

PROGRAMME GROUP A: INCREASED ACCESS THROUGH AN OPTIMAL INFRASTRUCTURE

The Chairman has decided to establish a smaller, efficient and target-orientated programme group. The participants have been appointed according to their competences, collaboration skills and their ability to focus on the areas where joint DEFF projects are needed. Participants are also expected to accept ownership for the projects and thus create good and innovative projects that will make a difference to the users in the DEFF landscape.

Target areas

Based on the DEFF strategy and the Programme Group's objectives, the group has identified three target areas:

1. EASIER access for more people to more.
2. Easier access for MORE PEOPLE to more.
3. Easier access for more people to MORE.

The Programme Group's object is to develop, utilise and link the DEFF libraries' technical infrastructures and information in a way that ensures opti-

mum and efficient use of the libraries' resources. This is to be done via collaboration and common technical solutions, whereby good solutions will be created for the DEFF libraries' users.

Focus on mobility

The general theme for the three target areas is that they are to support the libraries in providing solutions that support the users' need for mobility. Mobility should be understood as being optimum accessibility in relation to platform and where the need is found. Thus, mobility will be the focus of the Programme Group in relation to all future projects. In the light of the different approaches that the libraries may follow when choosing a mobile solution, it is difficult to see obvious candidates for new joint DEFF projects targeted at mobile platforms. However, as the mobile solutions reflect desktop solutions, it is important that new basic infrastructure components in the DEFF framework are always developed with both platforms in mind.

INFRASTRUCTURE



ACTIONS

- We will contribute to ensuring that integrated search becomes the prevalent search concept
- We will contribute to ensuring that Pay Per View becomes a common alternative to materials purchased by licence
- We will work for transparency in relation to access to materials across institutions, Pay Per View and document delivery service
- We will work for a differentiated service level as regards delivery
- We will work for access to research institutions' research registration and free publications
- We make projects where mobility is considered in every aspect.
- We will work to ensure that the user groups of graduates and private and public enterprises are incorporated concepts at the DEFF libraries.

LINKS

About the Programme Group:

www.deff.dk/projekter-og-tilskud/aktuelle-indsatsomraader/programgruppe-a-adgang-og-infrastruktur

The Programme Group's projects:

<http://projekter.bibliotekogmedier.dk/indsatsomraade/Programgruppe%2520A%253A%2520Adgang%2520og%2520infrastruktur>

PROGRAMME GROUP B: COMPETENCIES AND SERVICES SUPPORTING TEACHING AND LEARNING

Programme Group B works under the wide heading of EDUCATION and is directed at development within library and learning environments. Programme Group B wishes to outline a framework for a number of target areas where the libraries in interaction with the respective educational environments can apply for funding for the realisation of experimental projects.

Focus and target areas

The Programme Group focuses on library and learning environments at the social and health care colleges, business academies, adult education centres, upper secondary schools, university college programmes and university programmes. The projects applied for must be experimental collaborative projects leading to innovation (understood as development that creates increased value in practice), within the following three target areas:

1. Educational libraries as a resource in the learning environments
2. Development of communication and marketing of library services and resources (based on user insight and understanding of the users' needs)
3. Development of competences – shifting the competence perspective at the libraries.

The libraries must efficiently and in a meaningful way solve tasks and offer services that are relevant to their individual and institutional users – in Programme Group B's case, the student and the educational institution. The services must be both academically/professionally and financially sustainable.

INTERDISCIPLINARY
COOPERATION



ACTIONS

- We will establish strategic networks, alliances and partnerships with educational players at both academic and political levels in Denmark
- We will launch experiments that can lead to innovation between library and educational programme
- We will build on user-centred principles (interpret observation of and input from users)
- We will work in the span between the physical and the virtual library and learning environment
- We will include already developed national and international knowledge
- We will create sustainable results (i.e. results that are financially and professionally sound, have a lasting effect and can be shared widely in library and educational environments).

LINKS

About the Programme Group:

www.deff.dk/projekter-og-tilskud/aktuelle-indsatsomraader/programgruppe-b-services-til-studerende

The Programme Group's projects:

<http://projekter.bibliotekogmedier.dk/indsatsomraade/Programgruppe%2520B%253A%2520Services%2520til%2520studerende>

PROGRAMME GROUP C: COMPETENCIES AND SERVICES SUPPORTING RESEARCH AND DEVELOPMENT

The programme group takes its starting point in educational, research and academic institutions established research service and focuses on new technology and new models for scientific communication, strengthening of the parent institution's visibility, close collaboration with scientific environments and improved access to relevant material. The Programme Group collaborates closely internationally via Knowledge Exchange. Work falls within four target areas.

Focus and target areas

1. Research data

Management of research data will be a critical research strategic area in years to come. The storage, securing, retrieval and reuse of research data will be of significance to the quality, efficiency, innovation and synergy of research. A project, in which all university libraries participate, *Management of Research Data* has initiated a study of the universities and research councils' views of and policies about research data.

2. Information literacy

Strengthening researchers and teachers' information literacy is a central area. Research projects as

well as research-based teaching will be strengthened significantly if existing literature, information sources and user rights and copyrights are included to a much higher degree than they have been so far. An application has therefore been submitted for a project with the title 'Publication Strategies', in which all university libraries and VIA University Colleges will participate.

3. Open Access

The Programme Group follows ministerial developments in relation to a Danish Open Access strategy, and the group will concentrate on specific projects that will lead to immediate results. The group collaborates closely with Knowledge Exchange, OpenAIRE and Danish Open Access Network.

4. Virtual Research Environments (VRE)

There is a lot of uncertainty about the meaning of the concept VRE. The Programme Group is initiating a common Danish definition and understanding of the concept and will find out how the DEFF libraries can contribute to furthering the use of VRE as a significant tool for researchers.

DATA MANAGEMENT



ACTIONS

- We will work by means of projects to strengthen collaboration between specialist, research and educational libraries
- We will work to ensure collaboration between library and research institutions and conduct our projects with the greatest possible inclusion of users
- We will ensure that the results of our projects can be reused by more/all so that they will create a lasting effect
- We will focus on research data, information literacy, Open Access and Virtual Research Environments
- We will work via the project *Management of Research Data* to clarify the universities and research councils' views of and policies about primary data sets at the universities
- We will launch the project *Publication Strategies*
- We will launch the project *Study of Open Access to articles in Nordic (including Danish) periodicals and professional journals*.

LINKS

About the Programme Group:

www.deff.dk/projekter-og-tilskud/aktuelle-indsatsomraader/programgruppe-c-services-til-forskere

The Programme Group's projects:

<http://projekter.bibliotekogmedier.dk/indsatsomraade/Programgruppe%2520C%253A%2520Services%2520til%2520forskere>

The Programme Group's wiki:

<http://forskergruppen.deff.wikispaces.net>

PROGRAMME GROUP D: COMPETENCIES AND SERVICES SUPPORTING INNOVATION AND PROMOTION OF TRADE

Background for Programme Group D's work

According to DEFF's new strategy, Denmark's competitive capacity is to be increased and public services are to be developed. Growth and innovation are therefore key objectives. DEFF will expand its traditional target group to include public and private enterprises, including the promotion of trade system and small and medium-sized enterprises. Several pre-project studies have been carried out in order to establish a basis for the actual projects that the group would like to carry out.

The task of handling this new target group's interests will be the responsibility of DEFF Programme Group D. Initiatives within the Programme Group must predominantly be carried out using new funds within DEFF. The Programme Group therefore considers it a significant concurrent task to procure such funds through collaboration with existing business development programmes.

Focus and target areas

Programme Group D has defined four target areas:

1. Access

A clear need for access to knowledge that is either free or subject to licence fees has been established. Therefore, the group wishes to

develop business models that match and are targeted at this need. The group will focus on both free access and access paid for by licence.

2. Competence enhancement

It is the Programme Group's view that a competence enhancement for the people who are to be involved in the new activities is an important pre-requisite. This applies to the promotion of trade system and to small and medium-sized enterprises (the SMEs) as well as to students, teachers and libraries.

3. Knowledge dissemination

The initiative is focused on improving the visibility and profile of library services that demonstrate the effect of the specific use of DEFF resources and research-based knowledge. As a minimum, a success criterion and derived effect of knowledge dissemination will be a thoroughly tested case.

4. Raising the profile

The DEFF institutions should not only deliver the 'conventional' library service. A re-launch/optimisation of the libraries' role in relation to the private business community/the SMEs is necessary in order to make the specialist, research, educational and academic libraries more proactive.



ACTIONS

- We will make specific collaboration models that can be used to ensure collaboration between the specialist, research, educational and academic libraries and the business service system
- We will elaborate on the Houghton Report from 2011 to see which types of businesses have stated that access to knowledge increases turnover and results in new products and faster development
- We will clarify which industries and businesses hire academics. The objective is for the Programme Group to gain insight into where there is potential for competence enhancement
- As a minimum, we will produce one thoroughly tested case that demonstrates the effect of the specific use of DEFF resources and research-based knowledge within DEFF's new target groups.

LINKS

About the Programme Group:

www.deff.dk/projekter-og-tilskud/aktuelle-indsatsomraader/programgruppe-d-services-til-innovation-og-erhvervsfremme

The Programme Group's projects:

<http://projekter.bibliotekogmedier.dk/indsatsomraade/Programgruppe%2520D%253A%2520Services%2520til%2520innovation%2520og%2520erhvervsfremme>

THE LICENCE GROUP FOR EDUCATIONAL LIBRARIES (LUB)

The licence group started the year with a new Chairman, as Heidi Jørgensen (University College Zealand) replaced Karin Lodberg (VIA University College) who had served as Chairman since LUB was formed in 2007.

Three ordinary meetings were held in 2011, and we participated in DEFF Online on 29 September, where the themes were divided into the categories of medicine, engineering, humanities and management/economy. The day went well and featured exhibitions and presentations from some 30 publishers and the participation of about 100 interested and active library people.

The themes during the licence meetings throughout the year were the action plan for the licence area, evaluation of the service declaration, a study of new licence possibilities, Electronic Resource Management System (ERMS), and information about the institutions' general financial situation.

Knowledge sharing

LUB's wiki had a fair number of visitors in 2011. The purpose of the wiki is to provide an opportunity for greater knowledge sharing about the

libraries' marketing measures and education in relation to electronic resources. We consider knowledge sharing and mutual inspiration extremely important, as the institutions who are represented in LUB to a great extent supply students for the higher educational programmes and thus, they are future users of the research libraries.

New DEFF strategy

On 1 July 2011, DEFF launched four new programme groups, where LUB has been represented in Programme Group B: Competencies and Services Supporting Teaching and Learning. Here, LUB has contributed to spreading the message to the respective educational programmes, so that inspiration can be found here for starting up new projects that can strengthen the Programme Group and thus DEFF's strategy. These development projects have helped create value in practice, both for the educational programmes in Denmark and for the libraries. This goes for educational programmes at the social and health care colleges, the business academies, the adult education centres, the upper secondary schools and the university colleges, who are all represented in LUB.



ACTIONS

- We will continue to work for licences for E-books within the DEFF framework
- We will work on developing knowledge about LUB's wiki
- We will continue to work on knowledge sharing and being a source of inspiration within the E-resource area
- We will help negotiate flexible, financially feasible licences for the institutions
- We will work on spreading the message about the new strategy.

LINKS

The Licence Group for Educational Libraries (LUB):

www.deff.dk/licenser/licensgrupper/lub

LUB's wiki:

www.lubwiki.wikispaces.com

The action plan for DEFF Licences:

www.deff.dk/licenser/licenser-generelt/handlingsplan

The Service Declaration:

www.deff.dk/licenser/licenser-generelt/servicedeklaration

New DEFF strategy:

www.deff.dk/projekter-og-tilskud/aktuelle-indsatsomraader/ny-deff-strategi

LICENCES

THE LICENCE GROUP FOR UNIVERSITIES AND RESEARCH LIBRARIES (LUF)

In 2011, four licence meetings were held. The main pivotal point was the year's renewals, but discussions of preparatory work on new projects were also given high priority. DEFF Online was held during the autumn with good participation.

The licence groups, including LUF, have been retained as significant players in the new DEFF organisation, which was implemented in 2011. In relation to the new programme groups, the licence group is represented in Programme Group C – Competencies and Services Supporting Research and Development.

Financial challenges

The recession marked this year's licence negotiations, where the gravity of the situation potentially meant that a number of the consortium's large libraries would be leaving several agreements. This was particularly the case for the multi-year agreements where the challenge was to sustain the consortium and thereby achieve a satisfactory price. Both the licence group and a reference group consisting of representatives from the Research Libraries' Panel of Executives and LUF were involved in the work to find solution models, and the negotiation strategy was successful to a great extent.

Pay Per View

In the course of 2011, the Licence Group treated and recommended the launch of a project that would study Pay Per View for small research libraries and others. The option of flexible purchases as an alternative to existing packages has been in demand for quite a while, and this has gained further relevance due to the tightening of the libraries' materials budgets. This has been implemented in a project that will be launched at the beginning of 2012. Part of the project involves DEFF Licences, who will work on concept development and negotiation with publishers.

Digitalised licence conditions

The project concerning the Electronic Resource Management System (ERMS) has been completed. A mini portal has been created with digitalised licence conditions and lists of titles for the benefit of libraries in the DEFF collaboration, which can now reuse data and adapt them to local requirements. The portal also facilitates new ways of retrieval across licences – for instance which rights the licences give as regards E-compendiums or interlibrary loans.



ACTIONS

- We will work for more licences for Danish E-books
- We will find suitable solutions for long-term storage of licence-based material
- We will examine statistics tools for consortium use
- We will work for an optimisation of licence renewals.

LINKS

The License Group for Universities and Research Libraries (LUF):

www.deff.dk/licenser/licensgrupper/luf

The action plan for DEFF Licences:

www.deff.dk/licenser/licenser-generelt/handlingsplan

The Service Declaration:

www.deff.dk/licenser/licenser-generelt/servicedeklaration

Open Access:

www.deff.dk/projekter-og-tilskud/aktuelle-indsatsomraader/open-access

LICENCES

KNOWLEDGE EXCHANGE

Knowledge Exchange (KE) is the international knowledge sharing collaboration in which DEFF has been active since 2005. Apart from DEFF, the KE initiative's partners are Joint Information Systems Committee (JISC) in the UK, Deutsches Forschungsgemeinschaft (DFG) in Germany and the university organisation SURFfoundation in the Netherlands. The KE secretariat is based at DEFF.

Strategy Forum

The sixth Strategy Forum was held on 25-26 October in Noordwijk, the Netherlands. This year's forum focused on development within and the work with primary research data. As a source of inspiration for the partners' work with this subject, presentations were made by George Strawn, Networking and Information Technology Research and Development (NITRD) about the development in the USA, and by Pirjo-Leena Forsström, CSC Finland, on the work in Finland.

The partners agreed on the importance of focusing on research data during the coming period, including developing competences within the administration of data. It was also concluded that areas such as semantic web and the continual develop-

ment of digital specialist and research libraries are very significant.

Working groups and activities

During 2011, the following working groups were appointed within the KE framework:

- Interoperability of Digital Repositories
- Licensing
- Open Access
- Primary Research Data
- Virtual Research Environments.

Activities particularly worth highlighting:

- *Success Stories in Open Access* – Website that communicates a collection of stories on the value of Open Access, seen from the perspective of different stakeholders
- Workshop on *Scholarly Journals in Transition to Open Access* at COASP 2011, Tallinn
- *A Surfboard to Riding the Wave* – An outline of the situation and status about research data in the four partnership countries as a response to the European Commission's *Riding the Wave* report
- Roundtable and workshop on *Virtual Research Environments*.



ACTIONS

- We will work on developing and strengthening collaboration with international partners
- We will work on involving new potential partners
- We will strengthen efforts to provide open access to the results of publicly funded research
- We will contribute to work related to Europe's digital agenda.

Links

Knowledge Exchange:

www.knowledge-exchange.info

Joint Information Systems Committee:

www.jisc.ac.uk

SURFfoundation:

www.surfoundation.nl/en/pages/default.aspx

Deutsche Forschungsgemeinschaft:

www.dfg.de/index.jsp

INTERNATIONAL
KNOWLEDGE SHARING

FINANCIAL STATEMENT

Financial statement 2011	DKK
Appropriation under the Finance Act	20,700,000
Income for licence purchases	157,000,000
Carried forward from 2010	4,523,000
Reversals of funds 2011	176,000
Expenses for licence purchases	157,000,000
Total appropriation	25,399,000
Costs, programme areas	
Architecture & Middleware	1,150,000
Information Supply	1,385,000
Meeting the User	750,000
New Institutions	1,220,000
Programme Group A – Access	2,723,000
Programme Group B – Students	1,897,000
Programme Group C – Researchers	1,056,000
Programme Group D – Innovation	1,466,000
Contracts	1,500,000
Grants for purchase of licences	1,040,000
Strategy	782,000
Outside programme areas	1,930,000
Total costs, programme areas	16,899,000
Costs, operation	
Costs related to travel, conferences and publications	1,000,000
Overheads for Danish Agency for Libraries and Media	1,600,000
Secretariat	5,900,000
Total operational costs	8,500,000
Total costs	25,399,000
To be carried forward to 2012	0



The total appropriation in 2011 was DKK 20.7 million. 2011 featured a large amount carried forward from 2010 due to the operational limitation imposed on DEFF during the summer of 2010. The accounts reflect the fact that 2011 was a year where both the old and the new programme groups were active. Based on action plans approved by the DEFF Steering Committee at the end of 2010, the programme groups continued working through the spring, carrying out projects to the amount of approx. DKK 4.5 million. The new programme groups started working after the summer holidays, and at the Steering Committee meeting in November 2011, approx. DKK 7 million were distributed as funding for projects. All in all, more than DKK 11 million were spent on projects. In addition, funds were spent on completing the strategy, an operational grant was given to WAYF, and other minor projects outside the programme groups also received grants.

Over the last three year, just over DKK one million have been given as grants for the purchase of licences, mainly grants for upper secondary schools and others. In future, the grant for DEFF will be reduced by the DKK 800,000 that are used for this, as this was a three-year appropriation that started when the upper secondary schools and others joined DEFF.

The costs related to the Secretariat and Licences, including salaries and overheads, remain at the same level as in previous years. The DKK one million spent on travel and conferences etc. covers all of the Steering Committee and the Secretariat's activities as well as the travels of programme group members.

Licence turnover pr year in DKK million

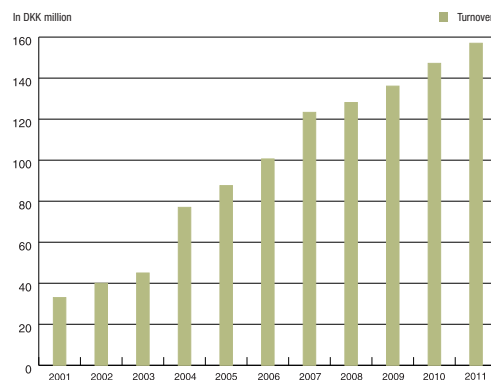


Figure 1: The figure shows the research and educational libraries' increasing purchase of electronic resources via DEFF 2001-2011.

Development of number of licences and institutions

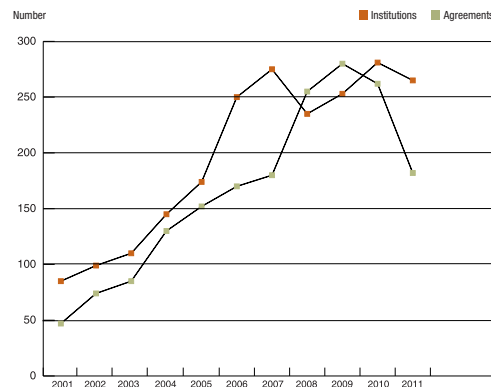


Figure 2: The figure shows the number of licence agreements and institutions since 2001. The drop in the graph 2007/2008 of institutions is due to fusions at the universities and professional colleges. The drop in graph 2011/2012 of licence agreements is due to administrative reorganisations.

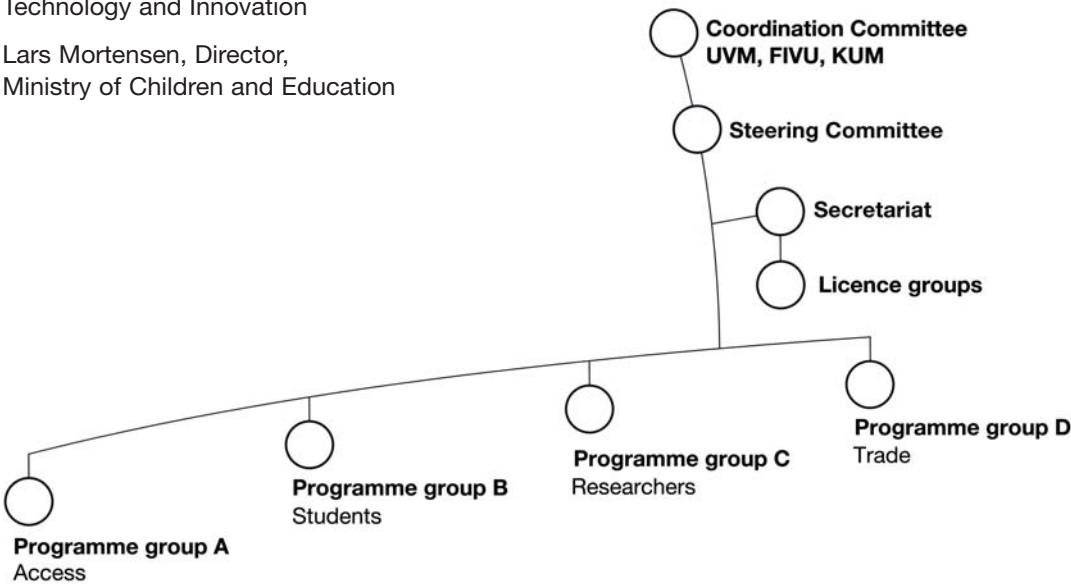
ORGANISATION

Coordination Committee for DEFF

- Steen Kyed, Head of Department, Ministry of Culture (**Chairman**)
- Per Voetmann, Office Manager, Ministry of Culture
- Hans Müller Pedersen, Director, Danish Agency for Science, Technology and Innovation
- Peter Uffe Meier, Senior Consultant, Danish Agency for Science, Technology and Innovation
- Lars Mortensen, Director, Ministry of Children and Education



DEFF responsible
Deputy Director Bo Öhrström
Danish Agency for Libraries and Media



DEFF Steering Committee

- Mai Buch, Managing Director, Competencehouse (**chairwoman**) (1)
- Birte Christensen-Dalsgaard, Deputy Director, The Royal Library (2)
- Svend Larsen, Director General, The State and University Library (3)
- Annette Winkel Schwarz, Development Director, DTU ViTiS (4)
- Niels-Henrik Gylstorff, Director, Aalborg University Library (5)
- Carsten Riis, Dean, Aarhus University, Faculty of Theology (6)
- Knud Holch Andersen, Lecturer, Thisted Gymnasium (7)
- Lis Randa, Vice-chancellor, Dania – Danish Academy of Business and Technology (8)
- Peter Rubeck Olesen, Library Director, University College North Jutland (9)
- Jens Thorhauge, Director General, Danish Agency for Libraries and Media (10)



1



2



3



4



5



6



7



8



9



10

PROGRAMME GROUPS

Programme Group A. Increased Access through an Optimal Infrastructure



Chairman:
Peter Mathiesen

- Peter Mathiesen, The Royal Library (**Chairman**)
- Kasper Løvschall, Aalborg University Library
- Christiaan Tønsberg, Denmark's Technical Information Centre
- Søren Ærendahl Mikkelsen, The State and University Library, Aarhus
- Christian Vandel, The Royal Library
- Tonny Hjelmberg Laursen, CBS Library
- Jacob-Steen Madsen, University College Northern Denmark
- Bo Öhrström, DEFF Secretariat
- Lise Mikkelsen, DEFF Secretariat

Programme Group B. Competencies and Services Supporting Teaching and Learning



Chairwoman:
Karen Harbo

- Karen Harbo, ASB Library, Aarhus University (**Chairwoman**)
- Tonie Asp, Roskilde University Library
- Mette Bechmann, CBS Library
- Heidi Jørgensen, University College Zealand
- Marianne Pedersen, VIA University College, Holstebro
- Kira Stine Hansen, University of Copenhagen's Library and Information Service
- Jane Rasmussen, The State and University Library, Aarhus
- Thomas Vibjerg Hansen, Aalborg University Library
- Thomas Skov Jensen, Denmark's Technical Information Centre
- Thomas Kaarsted, University Library of Southern Denmark
- Anne Sandfær, DEFF Secretariat

WHO IS WHO?

Programme Group C. Competencies and Services Supporting Research and Development



Chairman:
Claus Vesterager
Pedersen

- Claus Vesterager Pedersen, Roskilde University Library (**Chairman**)
- Gudrun Hansen, Aalborg University Library
- Lars Nondal, CBS Library
- Bertil Dorch, University of Copenhagen's Library and Information Service
- Tonny Skovgård Jensen, The State and University Library, Aarhus
- Gitte Andersen, Denmark's Technical Information Centre
- Bjarne Christensen, University Library of Southern Denmark
- Lone Jensen, ASB Library, Aarhus University
- Per Steen Hansen, VIA University College
- Anna Mette Morthorst, ASB Library, Aarhus University
- Lars Jørgensen, Roskilde University Library
- Mikael Karstensen Elbæk, Denmark's Technical Information Centre
- Anne Sandfær, Representative from Knowledge Exchange
- Mikkel Christoffersen, DEFF Secretariat

Programme Group D. Competencies and Services Supporting Innovation and Promotion of Trade



Chairman:
Peter Flodin

- Peter Flodin, Metropolitan University College (**Chairman**)
- Majken Caroline Jacobsen, Danish Business Authority
- Tove Bang, ASB Library, Aarhus University
- Steen Ammentorp, InfoGate
- Henning P. Nielsen, Novo Nordisk Library & Information Centre
- Marianne Nilsson, Dania – Danish Academy of Business and Technology
- Nils Thidemann, Aalborg University Library
- Jakob Nedergaard Mortensen, DEFF Secretariat

LICENCE GROUPS

The Licence Group for Educational Libraries (LUB)



Chairwoman:
Heidi Jørgensen

- Heidi Jørgensen, University College Zealand (**Chairwoman**)
- Karin Lodberg, VIA University College
- Birgitta Vikström, Metropolitan University College
- Margit Andresen, University College Capital
- Rie Gøgsig Petersen, University College of Southern Denmark
- Lisbeth Møller Michelsen, University College Lillebaelt
- Kristine Hinrichsen, University College of Northern Denmark
- Peter Hald, Copenhagen University College of Engineering
- Connie Kjærgaard, SDE College, Library, Odense
- Margit Erdmann, Vejle Business College
- Peter Ravn, Copenhagen School of Design and Technology
- Sofie L. Wodschow, The Administrative Library
- Lisbeth Andersen, Hasseris Upper Secondary School
- Merethe Bloch Stein, Espergærde Upper Secondary School
- Kathrine Hejlskov, Nykøbing Falster Social and Health Care College
- Karin Gottenborg Jensen, Copenhagen's Adult Education Centre
- Benedicte Kirkegaard (Observer), Gentofte Libraries
- Birgitte Sass (Alternate), University College Zealand
- Lone Hansen (Alternate), University College of Northern Denmark
- Helena Ekelund (Alternate), Business Academy Copenhagen North
- Susanne Nielsen (Alternate), Education Centre Holstebro
- Inger Larsen (Alternate) Frederiksværk Upper Secondary School
- Lone Foss Brink (Alternate), Nærum Upper Secondary School
- Dorte Birkegaard Thuesen, DEFF Licences
- Kirsten Due, DEFF Licences

WHO IS WHO?

The Licence Group for Universities and Research Libraries (LUF)



Chairwoman:
Anna Mette
Morthorst

- Anna Mette Morthorst, ASB Library, Aarhus University (**Chairwoman**)
- Anette Schneider, Denmark's Technical Information Centre
- Birgit Brejnebøl, CBS Library
- Inge-Berete Moltke, The Royal Library / Copenhagen University Library
- Jette Fugl, University of Copenhagen, Faculty of Life Sciences Library
- Lene Stampe Mortensen, Roskilde University Library
- Lone Madsen, University Library of Southern Denmark
- Lone R. Katberg, Aalborg University Library
- Marianne Vadgaard Christensen, The State and University Library, Aarhus
- Tanja Maj Jakobsen, Denmark's Technical Information Centre
- Lisbeth Rasmussen, Royal School of Library and Information Science, the Library
- Birgitta Vikström, Metropolitan University College
- Ilse Schødt, LSF (Leadership Forum for Danish Specialist and Research Libraries)
 - Danish Regions
- Kirsten Bisgaard, LSF – The Danish Defence Library, Kastellet
- Hanne Christensen (Alternate), LSF – Danish Regions
- Lotte Jørgensen, DEFF Licences
- Kirsten Due, DEFF Licences

STAFF

The DEFF Secretariat

René Olesen, Head of Secretariat

Anne Sandfær, Senior Consultant

Lise Mikkelsen, Senior Consultant

Jakob Nedergaard Mortensen, Consultant

Mikkel Christoffersen, Consultant

Lotte Pantawapirom, Administrative Officer

DEFF Licences

Kirsten Due, Head of Secretariat

Lotte Eivor Jørgensen, Library Consultant

Dorte Birkegaard Thuesen, Library Consultant

Susanne Christoffersen, Library Consultant

Karen H. Ibanez, Library Consultant

Kristina Kierkegaard, Secretariat Assistant

Denmark's Electronic Research Library

H. C. Andersens Boulevard 2

DK-1553 Copenhagen V

Denmark

Tel. +45 33 73 33 73

Email: deff@kulturstyrelsen.dk

www.deff.dk

